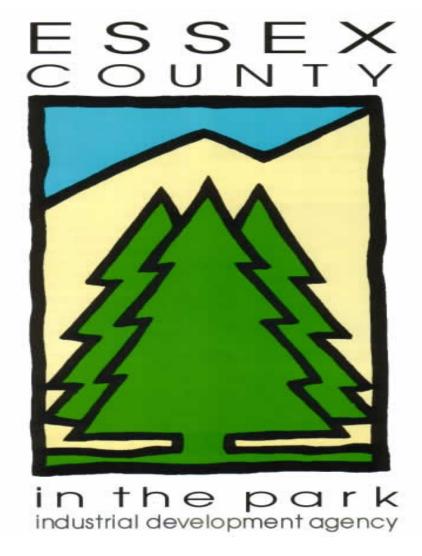
ESSEX COUNTY

Industrial Development Agency Empire Zone

Capital Resource Corporation



A healthy place to grow a business A healthy place to grow a family A healthy place to be...

Essex County IDA, Empire Zone & Capital Resource Corporation Phone: 518-873-9114

7566 Court Street Fax: 518-873-2011

P.O. Box 217 Email: info@essexcountyida.com

Elizabethtown, NY 12932 Website: www.essexcountyida.com



IDA Mission...

Our mission is to create a viable business atmosphere that will attract compatible and diverse sustainable economic development opportunities while focusing on major assets, retention/expansion projects, quality of life and job creation.

Essex County IDA & Capital Resource Corp. Board of Directors

Chairman Darren Darrah, Town of Willsboro Resident
Vice-Chairperson James Bowen, Schroon Lake Business Owner (Adirondack Apothecary)
Treasurer & Secretary Jamie Rogers, Lake Placid Resident
Gerald Morrow, Supervisor, Town of Chesterfield
Matthew Courtright, Executive Director, Ticonderoga Chamber of Commerce
Joseph Kusalonis, Town of Chesterfield Resident
John Boyea, Moriah Business Owner (Boyea's Grocery & Deli)

Essex County IDA Staff

Carol Calabrese, Co-Executive Director and CEO Jody Olcott, Co-Executive Director, CFO and Empire Zone Coordinator Sarah LaFountain, Administrative Assistant

Essex County IDA & Capital Resource Corp. Professional Services

Briggs & Norfolk 2284 Saranac Ave. Lake Placid NY 12946 Phone (518) 523-5555 Squires, Sanders & Dempsey 350 Park Avenue, 15th Floor New York NY 10022 Phone (212) 872-9853

H. Sicherman & Company 5852 Forest Creek Drive East Amherst NY 14051 Phone (716) 689-2980

IDA Revolving Loan Program

The Essex County IDA revolving loan fund is available to new start up and expanding businesses located in the county. The loan program is a "gap" financing tool, which assist businesses to move forward with project development.

TOTAL:	\$1,691,866	\$15,872,017
Salt of the Earth, Town of North Elba	\$88,866	\$104,250
Big Slide Brewery, Town of North Elba	\$540,000	\$1,840,000
Bodette's Barbecue, Town of Ticonderoga	\$18,000	\$176,000
Aleeze Enterprises, Town of North Hudson	\$110,000	\$366,000
S & W Ticonderoga, Town of Ticonderoga Adirondack Meat Company, Town of Ticonderoga	\$300,000 \$315,000	\$4,000,000 \$ 1,730,000
Witherbee Carriage House, Town of Schroon	\$50,000	\$265,000
Champlain Valley Senior Center, Town of Willsboro	\$270,000	\$7,390,767
IDA Revolving Loan Summary	<u>IDA LOAN</u>	TOTAL PROJECT

106 FULL-TIME JOBS CREATED





LC Bridge/Hurricane Irene Loan Programs

The Lake Champlain Bridge and Hurricane Irene Loan Programs were created to assist businesses that were affected by the Lake Champlain Bridge closure and Hurricane Irene Flood damage. The Essex County IDA continues to manage the loans that have been disbursed from these programs to the impacted businesses.



Lake Champlain Bridge Loan Program

Ti Paint & Decorating Center	\$39,366.56
Wind Chill Factory The Country Florist and Gifts	\$50,000 \$25,000
Crown Point Barbeque	\$19,211.50
Sugar & Spice Shoppe	\$25,000
Moriah Country Club	\$25,000
Denton Publications	<u>\$50,000</u>

TOTAL: \$233,578.06

66 FULL-TIME & 24 PART-TIME JOBS RETAINED

Hurricane Irene Loan Program IDA LOAN

Noon Mark Diner \$27,500

TOTAL: \$27,500

13 FULL-TIME, 2 PART-TIME & 20 SEASONAL RETAINED







Financing Programs

Big Slide Brewery & Public House, LLC

Big Slide Brewery & Public House, LLC opened in June 2016. It is a restaurant with an in house brewery located in a high traffic area in Lake Placid. The Essex County IDA closed on a loan in November 2016 in the amount of \$540,000 to the Big Slide Brewery & Public House, LLC to assist with the purchase of furniture, fixtures and equipment along with working capital. Since the business has opened in June sales have exceeded projections. Total project cost was \$1,840,000 with a projected 22 new employees by year 3. The



business will also retain jobs at their other location Lake Placid Pub & Brewery (41 employees)

Salt of the Earth Bistro

In August 2016, The Essex County IDA approved a loan in the amount of \$65,100 to Salt of the Earth Bistro located on Sentinel Road in Lake Placid. The funds to be used to purchase furniture, fixtures and equipment. The business will have 24 seats and serving dinner only 6 days a week. Opening date will be early spring 2017. Projected employment is 3.5 FT employees in the 1st year, 4 FT employees in year 2 and 4.5 FT employees in year 3. Total project cost is \$104,250.





Financing Programs



Moriah Country Club

In 2016, the Essex County IDA approved and closed on a loan in the amount of \$25,000 to the Moriah Country Club located in the Town of Moriah. The funds were used for capital improvements and working capital. The Moriah Country Club is a non-profit corporation. The business currently has 2 FT and 5 PT employees which will be retained.



Champlain Valley Milling Co.





Champlain Valley Milling, Inc. is an organic grain mill currently located in Westport. The company will be relocating into a much larger space in Willsboro. In April of 2016, the Essex County

IDA approved up to five million dollars (\$5,000,000) in tax exempt industrial development revenue bonds to finance the acquisition, construction, reconstruction, equipping and installation of buildings and building improvements and equipment, including fixtures, for Champlain Valley Milling, Inc. They currently have 6 FT employees and 1 PT employee with a projected new 2 FT employees in the 1st year and 2 FT employees in the 2nd year. The total project is \$4,879,369. The IDA also approved sales tax exemption, mortgage recording tax



abatement and a 10-year PILOT for the proposed project.

Financing Programs

Adirondack Health Center

The Essex County IDA approved up to \$12 million for the Lake Placid Health & Medical Fitness Center

who will be constructing a new 2-story 41,725 sf building at the Uihlein Campus providing emergency services, preventive medical services, procedures rooms and physical therapy functions. Their existing building located on Church Street will be gifted back to the Town of North Elba. Project received all approvals in 2016 but will close in spring 2017 to allow for immediate construction.



Essex County IDA Bonds T	otal Bond Financing	Actual Jobs
Elizabethtown Community Hospital	\$7,600,000	139 FT, 41 PT
Will Rogers, North Elba	\$5,000,000	$15~\mathrm{FT,}13~\mathrm{PT,}3~\mathrm{S}$
Hometown Anchor, Schroon Lake	\$1,300,000	$5~\mathrm{FT,}11~\mathrm{PT,}0~\mathrm{S}$
International Paper Company, Ticondere	oga \$69,860,000	621 FT, 3 PT
NC Comm. College Assoc., Ticonderoga	\$6,380,000	$6.5~\mathrm{FT,}18~\mathrm{PT,}2\mathrm{S}$
Straight Lease Back Transactions		
Champlain Valley Senior Center, Willsb	oro \$7,300,000 total project	43 FT, 11 PT
Adirondack Meat Company, Ticonderoga	\$1,730,000 total project	10 FT, 2 PT
High Peaks Distributing, St. Armand	\$2,000,000 total project	21 FT, 4 PT

Marketing Summary & Outreach

The Essex County IDA continues to partner with the Regional Office of Sustainable Tourism to market and promote the County as a viable place to own and operate a business. In addition, The IDA continues to partner with NYS Empire State Development, National Grid, NYSEG, the NY Business Development Counsel and other regional and state opportunities to market the county.

External Lead Generation Program

The Essex County IDA was invited by the New York State Economic Development Council to participate in an important Business Marketing/Lead Generation opportunity. NYSEDC and their key funding partners – ESD, National Grid, RG&E/NYSEG, and regional EDOs contracted with 310 Ltd, a national lead generation consulting firm, to identify 56 qualified leads in six industry sectors.

56 qualified leads in which 65 percent will have plans to select a site within 30 months will need to meet the following criteria

- · Job parameters per lead will exceed 20 jobs
- Emerging technology opportunities are acceptable at 10 jobs.

35 percent can include the companies with following parameters:

- Companies with no less than 250 employees of \$50 MM or more plan for site selection that is greater than 30 months.
- Introductions with genuinely interested Fortune 500 companies greater than \$500 MM that are interested to speak to a New York representative.

When qualified leads are identified by 310 Ltd., a phone call will be scheduled with a senior representative of the company.



	2016 to Date
NYS review list of companies to date (2014-2016)	102
Qualified Leads Meeting (2016)	30





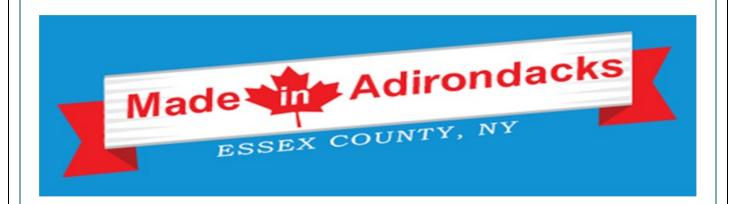


Marketing Summary & Outreach

Doing Business in the U.S.

The Essex County IDA was invited by and is now working closely with the North Country Chamber of Commerce in helping Canadian business owners understand how to start Doing Business in the U.S. Through the Chamber's partnership with the Montreal Board of Trade/World Trade Center and Quebec International, groups of 15-20 businesses come to the Chamber several times a year to learn about Doing Business in the U.S, existing and startup Canadian businesses pay a fee to participate in this event. Participants spend the morning at the border at customs then participate in a roundtable discussion at the North Country Chamber with economic development specialists. The list of attendees is shared with the economic developers. The Essex County IDA takes the list and follows up with participants. Each attendee is also given a guide book at each seminar which gives a general overview of some of the things Canadians may encounter as they enter the U.S. market. The IDA has placed a full page ad in the guide book which will be valid for two years. The guide book is also forwarded to Canadian companies that inquire information regarding Doing Business in the U.S. **Total number of Doing Business in the U.S. Leads: 101**

Doing Business in the US Seminar Lead Follow Up		
Emails Sent for 2016	204	
Emails Opened	70	
Open Rate	34.4%	



Marketing Summary & Outreach

Canadian Market

Since 2014 the IDA continues to work with National Grid and their Canadian marketing consultant. The consultant and the IDA worked together to complete a website targeted toward Canadian businesses which you can find at www.canada.essex.countyida.com. The Essex County IDA also received a grant from National Grid through their Cooperative Business Grant Program to establish a connection with Canadian partners as to where all parties can assist businesses to increase their opportunities for growth and expansion.



Views/Hits

IDA website: 759,031 / 82,637

Leads

Letters to new EC Businesses: 183 Essex County Businesses: 1804

Telephone / Walk ins: 19

Location	# of Businesses
Outside of NYS	660
Canada	5,357

Essex County Businesses

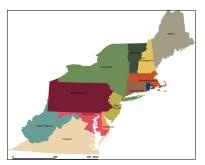
The IDA staff devotes a significant amount of time reaching out to existing

Marketing to the Northeast Region

The IDA continues to develop a targeted list of manufacturers located outside of New York State

Essex County businesses (as most of the economic growth is coming from existing businesses) and ensuring they are aware of the services available through the IDA

and Canada. The IDA sends quarterly emails to these qualified businesses noting economic development benefits and sites available.





as well as our partnering agencies. The IDA is working on a database of existing Essex County businesses.

Business Development

Moriah Business Park Dedication

The Essex County IDA held a ceremony in honor of Charles Bryant and his 30 years of service as an Essex County IDA board member and appreciation for his hard work on the Moriah Business Park Building which was later dedicated to him. Charlie was vital in the construction of lot #4 building in cooperation with CV-TEC students and local contractors.



WhistlePig Rye Whiskey

The Essex County IDA Board approved the sale of lots #3, #5, and #6 in the business park to WhistlePig Rye Whiskey, a distillery located in Shoreham, Vermont. This transaction will provide



the creation of a substantial number of job opportunities and the creation of a substantial source of revenues and investment for the community. The IDA received regulatory permits from the Adirondack Park Agency & Town of Moriah for the construction of a warehouse complex with seven 14,000 square foot bays to store barrels of whiskey for the aging process. Construction began in early January 2017. Sale of lot #6 will be completed after construction on lots #3 & #5 are completed and the company has met all investment and job creation projections.

Chesterfield Commerce Park

In 2016, the Essex County IDA and the Town of Chesterfield approved the sale of lots #4. The IDA and Town are awaiting the signed contracts. The Essex County IDA staff will be working to secure the permits necessary for the project. When the sale is finalized this will leave three shovel ready lots (#1, #2 & #3) available and the remaining five lots which are unpermitted. Property closing is expected in the spring of 2017.

Business Development

Adirondack Park Upper Hudson Recreation

In partnership with the Office of Community Resources, the Essex County IDA submitted an application on behalf of Essex County under the Adirondack Park Upper Hudson Recreation Hub for a microenterprise grant for the Town's of Minerva, Newcomb, North Hudson and Hamilton County's, Towns of Indian Lake and Long Lake. The Microenterprise Grant Program was established to provide grants to eligible expanding or start up microenterprise businesses providing tourist accommodations in each community. Essex County was awarded \$100,000.



The Essex County IDA administered the grants to the businesses that were awarded. Businesses include: Adirondack Growl & Grub (Long Lake) \$15,000, Aleeze Enterprises (North Hudson) \$15,000, Hoot Owl Lodge (Newcomb) \$11,700, Indian Lake Restaurant (Indian Lake) \$10,000, Motel Long Lake (Long Lake) \$15,000, Raquette River Outfitters (Long Lake) \$15,000, and Square Eddy Expeditions (Indian Lake) \$18,300. Funds were drawn down by the end of the year 2016 and project was deemed complete.

REDC CFA Community Renewal Fund II



In July of 2014, the Essex County IDA submitted an application on behalf of Essex County, to the New York State Housing Trust Fund Corporation/2013 REDC CFA Office of Community Renewal Fund (CDBG, Economic Development Program) for a microenterprise grant for the Town's of Moriah, Crown Point and Ticonderoga. Essex County received \$200,000 to assist 8 businesses (4 new, 4 existing) in these communities located to build capacity to improve their ability to increase economic opportunities in the

tourism industry. The Essex County IDA completed administration of the grants in 2016 to the following businesses: A & S Custom's (Crown Point) \$35,000, Bodette's Barbecue, LLC (Ticonderoga) \$35,000, Libby's Bakery Café, LLC (Ticonderoga) \$31,477, Sleeper's Customizing & Repair (Moriah) \$35,000, Trendy Threads Boutique (Ticonderoga) \$18,000 and Star Way Services (Moriah) \$35,000.

Business Development

Adirondack Park Upper Hudson Recreation

The Essex County Industrial Development Agency, in partnership with Essex and Hamilton counties, was awarded an Adirondack Park Upper Hudson Recreation Hub Grant for a second round of the successful Microenterprise Program. The total amount awarded for this program is approximately \$500,000 and provided by the Nature Conservancy to strengthen links between communities and conversation lands. The Micro-Enterprise Grant Program will soon be available for recreation/tourism-based projects connected with former Finch, Pruyn & Company that are not protected for the benefit of people and nature. Grant applications are due by February 16, 2017.

Consolidated Funding Applications Round 4

The IDA staff has assisted agencies and businesses with CFA and other grant applications some of which include the following:

AuSable Brewing Company

Fort Ticonderoga

Bridge Point Communications

Mountain Lake Services

Inter Lake Health, Inc.

Town of Ticonderoga Saw Mill Project

Hamilton County—Adirondack Trail Towns

The Essex County IDA also assisted other agencies and municipalities to develop grant applications:

Town of Ticonderoga Water Project Town of Crown Point Water Project Town of Chesterfield Water Project

Essex County Business Industry Education and Training Forum

The Essex County IDA continues to partner with local schools and One Work Source in indentifying business needs and better utilization of the BOCES Mineville facility. In 2016, the Essex County IDA assisted and participated in a Career Exploration / Job fair that was held at Moriah Central School in April. The Career iWork Expo was to allow students to start planning for their future to become aware of local opportunities in their areas of interest. This expo also provided the information for the training and education that is required to obtain a local position.



Grants Secured & Administered in 2016

 Adirondack Park Upper Hudson Recreation Hub, the Nature Conservancy, the Natural Heritage Trust and the New York State Department of Environmental Conservation for a micro-enterprise grant \$500,000

Empire Zone Business Annual Reporting 2015

Reporting which was submitted in December 2016 was for the reporting calendar year 2015:

- 39 Empire Zone certified businesses
- 38 businesses reported, 1 business decertified for failure to report
- <u>1,286</u> full-time jobs, <u>474</u> part-time jobs, <u>\$88,625,698.77</u> annual payroll
- \$39,423,460.62 in business investment
- \$579,135 Empire Zone credits/benefits received











The Essex County IDA continues to partner and assist with education, workforce development, incentive and quality of life driven issues in the County. IDA staff is actively involved on several decision-making boards:

Essex County Workforce Investment Counsel Strategic Business Cluster committee
Regional Workforce Investment Board Regional Youth Counsel Committee

North Country Alliance Adirondack Harvest

Future of Westport Committee TRA –Workforce Development Committee

Ti Co Op Development Committee TRA—Focus Committee
Adirondack Partnership Ti. Sewer Committee

CVES Business Advisory Committee Healthy Communities Collation

Essex County IDA Real Property

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2016 Real Property Transfers

*Town of Willsboro	Tax Map #31.13-1-1.100	90.85 acres	\$105,000 assessment
*Town of Willsboro	Tax Map #30.12-3-1.000	5.0 acres	\$24,800 assessment
*Town of Willsboro	Tax Map #30.12-2-15.110	0.44 acres	\$800 assessment

^{*}development agreement with the Willsboro Development Corp. expired and property was returned as per agreement. Remaining 3 parcels were mistakenly omitted and will be transferred in 2017.

2016 Business Park Lease

Moriah Lot #1: Pre-Tech Plastics of Williston, Vermont lease includes 22,0000 sq. ft. of manufacturing space and additional storage and office space. Term is May 1, 2016-April 30, 2021

Moriah Lot #4: High Peak Hospice lease of 2,000 sq. ft. of office space. Term is June 24, 2016, June 23, 2017.

GUIDELINES FOR DISPOSITION OF PROPERTY

SECTION 1. DEFINITIONS

"Contracting Officer" shall mean the officer or employee of the Essex County Industrial Development Agency (hereinafter, the "Agency") who shall be appointed by resolution to be responsible for the disposition of property.

"Dispose" or "disposal" shall mean transfer of title or any other beneficial interest in personal or real property in accordance with Section 2897 of the Public Authorities Law.

"Property" shall mean personal property in excess of five hundred dollars (\$500) in value, and real property, and any inchoate or other interest in such property, to the extent that such interest many be conveyed to another person for any purpose, excluding an interest securing a loan or other financial obligation of another party.

SECTION 2. DUTIES

The Agency shall: Maintain adequate inventory controls and accountability systems for all property owned by the Agency and under its control; Periodically inventory such property to determine which property shall be disposed of; Produce a written report of such property in accordance with subsection B herewith; and Transfer or dispose of such property as promptly and practicable as possible in accordance with Section 2 below.

The Agency shall: Publish, not less frequently than annually, a report listing all real property owned in fee by the Agency. Such report shall consist of a list and full description of all real and personal property disposed of during such period. The report shall contain the price received by the Agency and the name of the purchased for all such property sold by the Agency during such period; and Shall deliver copies of such report to the Comptroller of the State of New York, the Director of the Budget of the State of New York, the Commissioner of the New York State Office of General Services, and the New York State Legislature (via distribution to the majority leader of the Senate and the Speaker of the Assembly).

SECTION 3. TRANSFER OR DISPOSITION OF PROPERTY

Supervision and Direction: Except as otherwise provided herein, the duly appointed contracting officer (the "Contracting Officer") shall have supervision and direction over the disposition and sale of property of the Agency. The Agency shall have the right to dispose of its property for any valid corporate purpose.

Custody and Control: The custody and control of Agency property, pending its disposition, and the disposal of such property, shall be performed by the Agency or by the Commissioner of General Services when so authorized under this section.

Method of Disposition: Unless otherwise permitted, the Agency shall dispose of property for not less than its fair market value by sale, exchange, or transfer, for cash, credit, or other property, with or without warranty, and upon such other terms and conditions as the Agency and/or contracting officer deems proper. The Agency may execute such documents for the transfer of title or other interest in property and take such other action as it deems necessary or proper to dispose of such property under the provisions of this section. Provided, however, except in compliance with all applicable laws, no disposition of real property, any interest in real property, or any other property which because of its unique nature is not subject to fair market pricing shall be made unless an appraisal of the value of such property has been made by an independent appraiser and included in the record of the transaction.

Sales by the Commissioner of General Services (the "Commissioner"): When the Agency shall have deemed that transfer of property by the Commissioner will be advantageous to the State of New York, the Agency may enter into an agreement with the Commissioner pursuant to which the Commissioner may dispose of property of the Agency under terms and conditions agreed to by the Agency and the Commissioner. In disposing of any such property, the Commissioner shall be bound by the terms hereof and references to the contracting officer shall be deemed to refer to such Commissioner.

Validity of Deed, Bill of Sale, Lease or Other Instrument: A deed, bill of sale, lease or other instrument executed by or on behalf of the Agency, purporting to transfer title or any other interest in property of the Agency in accordance herewith shall be conclusive evidence of compliance with the provisions of these guidelines and all applicable laws insofar as concerns title or other interest of any bona fide grantee or transferee who has given valuable consideration for such title or other interest and has not received actual or constructive notice of lack of such compliance prior to closing.

Bids for Disposal, Advertising, Procedure, Disposal by Negotiation: Except as permitted by all applicable laws, all disposals or contracts for disposal of property made or authorized by the Agency shall be made after publicly advertised for bids except as provided in subsection 3 of this section.

Whenever public advertising for bids is required under subsection 1 of this section: the advertisement for bids shall be made at such time prior to the disposal or contract, though such methods, and on such terms and conditions as shall permit full and free competition consistent with the value and nature of the property proposed for disposition all bids shall be publicly disclosed at the time and place stated in the advertisement. The award shall be made with reasonably promptness by notice to the responsible bidder whose bid, conforming to the invitation for bids, will be most advantageous to the Agency, price and other factors considered; provided, that all bids may be rejected at the Agency's discretion.

Disposals and contracts for disposal of property may be negotiated or made by public auction without regard to subsection 1 and 2 of this section but subject to obtaining such competition as is feasible under the circumstances, if: the personal property involved is of a nature and quantity, which, if disposed of under subsections 1 and 2 of this section, would adversely affect the state or local market for such property, and the estimated fair market value of such property and other satisfactory terms of disposal can be obtained by negotiation the fair market value of the property does not exceed fifteen thousand dollars (\$15,000) bid prices after advertising therefore are not reasonable, either as to all or some part of the property, or have not been independently arrived at in open competition the disposal will be to the state or any political subdivision or public benefit corporation, and the estimated fair market value of the property and other satisfactory terms of disposal are obtained by negotiation the disposal is for an amount less than the estimated fair market value of the property, the terms of such disposal are obtained by public auction or negotiation, the disposal of the property is intended to further the public health, safety or welfare or an economic development interest of the Agency, the state or a political subdivision (to include not limited to, the prevention or remediation of a substantial threat to public health or safety, the creation or retention of substantial number of job opportunities, or the creation or retention of a substantial source of revenues, or where the authority's enabling legislation permits or other economic development initiatives), the purpose and the terms or such disposal are documented in writing and approved by resolution of the board of the Agency or such action is otherwise authorized by law.

An explanatory statement shall be prepared of the circumstances of each disposal by negotiation of: any property which has an estimated fair market value in excess of fifteen thousand dollars (\$15,000) any real property that has an estimated fair market value in excess of one hundred thousand dollars (\$100,000), except that any real property disposed of by lease or exchange shall only by subject to clauses (3 and 5) of this subsection. any real property disposed of by lease for a term of five (5) years or less, if the estimated fair annual rent is in excess of one hundred thousand dollars (\$100,000) for any of such years. any real property disposed of by lease for a term of more than five (5) years, if the total estimated rent over the term of the lease is in excess of one hundred thousand dollars (\$100,000), any real property or real and related personal property disposed o by exchange, regardless of value, or any property any part of the consideration for which is real property. Each such statement shall be transmitted to the persons entitled to receive copies of the report required under all applicable laws not less than ninety (90) days in advance of such disposal, and a copy thereof shall be preserved in the files of the Agency making such disposal.

This policy is subject to modification and amendment at the discretion of the Agency and shall be filed annually with all local and state agencies as required under all applicable laws. The designated Contracting Officer for the Essex County IDA is Jody Olcott, Co-Executive Director.

2017 Goals & Projects

Empire Zone Program

Continue with administration requirements of the county-wide zone and work with grandfathered businesses to ensure they continue to receive benefits. Work also includes Business Annual Report submissions to NYS.

Business Park Development

Market the Chesterfield Commerce Park to attract new businesses and work with local business interested in expanding.

Complete infrastructure extension (water, sewer and road) for the Whistlepig Rye Whiskey project. Review remaining 15 acres available at the Moriah Business Park for Phase 2 development. Marketing of the remaining 1,200 s.f. of unfinished space the Moriah Business Park Lot #4 building.

Grants/Loans/Business Development

Marketing, administration and delivery of:

A. Adirondack Upper Hudson Recreation Hub Phase 2 micro-enterprise grant

Continued administration of revolving loan funds:

- A. 1992 & 1998 CDBG grants of behalf of Essex County
- B. 2000,2002, 2004 & 2006 OCR grants on behalf of Essex County
- C. 2003 & 2004 USDA grants to the IDA
- D. Lake Champlain & Hurricane Irene grants to IDA

Administration and incentive reporting for Straight Lease Back transactions on-going:

- A. Champlain Valley Senior Center
- B. Adirondack Meat Company
- C. High Peaks Distributing
- D. Champlain Valley Milling (expected closing May 2017)

Marketing

Continue working with the partners to target markets via development of email lists, updating website, and partnering with Canadian counterparts, NYS Empire State Development, New York State Economic Development Council, on the promotion of Essex County for economic development opportunities. The IDA will continue advertisement in the "Doing Business in the US Guide". The IDA will also continue participating in the "Doing Business in the US" seminars held through the NC Chamber.

Workforce Development

Continue work from 2015 on the business and industry needs of Essex County businesses including the AIME program and career fairs at local schools.